



# Department of Health

KATHY HOCHUL  
Governor

JAMES V. McDONALD, MD, MPH  
Commissioner

JOHANNE E. MORNE, MS  
Executive Deputy Commissioner

December 19, 2024

Dear Partners:

For the past two years, New York State Department of Health has been making strategic efforts to better promote and protect the health of all New Yorkers by optimizing the Department's talent, workflow, collaboration, integration, and increased diversity to promote a healthier, more equitable New York. We have made great strides to invest in the Department's workforce, focus on health equity, and align public health, insurance, and regulatory tools to advance the Department's core mission, vision, and values.

Consistent with Governor Hochul's vision of Building a Stronger Health Care System for the Future, the time is right to focus on the whole continuum and a broader health care strategy. As such, the Department will continue the journey of aligning resources and talent in a structure that supports a more inclusive continuum of care, with impacts reaching into the next decade. Toward that end, I am pleased to announce the new **Office of Health Care Delivery**, that will work alongside the Office of Health Equity and Human Rights, the Office of Public Health, and the Office of Health Insurance Programs/New York State of Health to support health care providers along the continuum of care, effective January 1, 2025. This Office of Health Care Delivery will incorporate the Office of Aging and Long-Term Care, the Office of Primary Care and Health Systems Management, the Office of Health Facilities Management, which oversees the Veterans' Homes and Helen Hayes Hospital, and a new Office for Provider Medical Management. This newly aligned organizational structure builds upon lessons learned over the past several years, while recognizing the unique functions of these four offices within the Department. At the same time it furthers the vision to protect and promote health and well-being for all, building on a foundation of health equity.

The Office of Health Care Delivery will be led by Dr. Douglas Fish as Deputy Commissioner, with Val Deetz leading the Office of Aging and Long-Term Care, Jennifer Treacy the Office of Primary Care and Health Systems Management, Ryan Ashe the Office of Health Facilities Management, and Dr. John Morley the Office for Provider Medical Management. This alignment of focus on all aspects of health care delivery will enable the Department to better serve the needs of our provider community and the patients they serve.

This alignment should help foster improved collaboration and integration as we work together to create a whole that is greater than the sum of its parts.

Sincerely,

A handwritten signature in black ink, appearing to read "Jim McDonald MD MPH".

James V. McDonald, M.D., M.P.H.  
Commissioner of Health